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Re: Letter of Affirmation – AASHE STARS Reporting Framework for Innovation Credits for University of California Campuses: *Bending the Curve* report

To Whom It May Concern,

It is my pleasure to offer my affirmation that the development and production of the *Bending the Curve* report produced by the University of California, meets the intention of the innovation credit for STARS reporting.

With the University of California's ambitious goal of reaching carbon neutrality by 2025 just a few years away, the University has pursued a number of collaborative efforts to develop replicable solutions pathways to assist each campus in achieving this goal. A team of more than 50 researchers from across the ten campuses worked on the report that identifies 10 scalable solutions for carbon neutrality and climate stability, and presents pragmatic paths for achieving carbon neutrality and climate stability in California, the United States and the world.

Based on my work as the Director of Sustainability Programs and Carbon Reduction Manager for Caltech, and as an active contributor to local, regional and national efforts, I believe this report meets the requirements as an STARS Innovation Credit. Producing a collaborative, prescriptive resource through a research collaboration across an entire system for the benefit of each of those campuses is unique and could be used as a framework for other universities to follow.

Sincerely,



John Onderdonk